

Documents related to the NFA Meeting 18 June 2018

Contents

Minutes of the NFA General Meeting, 27 May 2016	2
Financial Report 2016.....	6
Financial Report 2017.....	7
Suggested statute amendments, presented by the interim Board, 2018	8
Current statutes and by-laws	12



Minutes of the NFA General Meeting, 27 May 2016

Agenda

1. Opening
2. Minutes of the last General Meeting, 5 June 2015
3. Move to Amsterdam and future of NIAS. Report by the Rector
4. Report on the Golestan Foundation
5. Financial Report. Report of the Auditing Committee
6. Composition of the NFA Board
7. Appointment of a New Auditing Committee
8. Other business
9. Close

1. Opening

Michiel Leezenberg opens the meeting and welcomes everyone. He excuses board member Melissa Green (NFA Treasurer) who is currently in Australia.

2. Minutes of the last General Meeting, 5 June 2015

There is a question about a remark in the report of the rector that the new location in Amsterdam will provide more opportunities for fellows to interact – this seems a strange remark since Wassenaar is ideal for that. Paul Emmelkamp replies that he think he meant opportunities for exchange with the wider scholarly community in the Netherlands.

Another member asks whether the NFA will continue to exist after the move to Amsterdam? Michiel responds that the NFA will continue to exist and no dramatic changes are expected. He explains that we will have to review tasks and responsibilities, and will also have more regular meetings. The minutes are accepted, with kind thanks to Rita Buis.

3. Move to Amsterdam and future of NIAS. Report by the Rector

Paul Emmelkamp gives an update on the current year. As before, there were a number of theme groups, individual fellows, as well as an increase in the number of co-sponsored fellowships. The policy to increase diversity in the gender, age and geographic origin of the fellows is maintained, and NIAS experiments with allowing for more flexibility in the length of the stay: instead of a half year or full year they now also allow fellows to stay for shorter periods. This works out in some cases and less well in others.

There is a new scholarly committee (whose members are appointed by the Royal Academy of Arts and Sciences), from the areas of economy, international law, history and philosophy.

There were theme groups on:

- Linguistics
- Knowledge and the City (1450-1800), Descartes Centre
- Agenda for Future Retirement Research and Policy

Diversity:

- Gender: there are still slightly more male than female fellows, but the picture is rather balanced
- Countries of origin: half of the fellows is from the Netherlands, half from abroad
- Disciplines: humanities still is the largest group, social sciences about 25 percent, another 25 percent interdisciplinary.
- Categories: most fellowships are individual, one third consists of members of theme groups, about a fifth hold co-sponsored fellowships

NIAS is quite visible in the world, judging from the number of applications versus the acceptance rate.

In addition to the co-sponsored L'Oreal-UNESCO for women in science fellowship and the distinguished Lorentz fellow, there is a new Art and History fellowship co-sponsored by the RKD (Netherlands Institute for Art History), occupied this year by Elmer Kolfin. In addition there is a new fellowship from the Royal Academy of the Arts – Jan Rosseel and Arne Hendriks will be the first fellows.

The Willem Duysenberg Fellowship Prize 2016 has been awarded to Robert Inklaar.

Regarding the future, the move to Amsterdam is upcoming (the move takes place on 8 August 2016). NIAS will continue with programs as before; individual fellowships; theme groups (3); 4 EURIAS fellows; many co-sponsored fellowships, including a new one by Stichting Psychotechniek. NIAS will also continue to provide support for workshops and will newly add support for Summer Schools.

Organizationally, NIAS is now part of the KNAW Humanities Group, together with the Meertens Institute, the Huygens ING and the IISG, primarily sharing administration and financial management. The new location is the St Jorishof building, with an entrance at Korte Spinhuissteeg 3. The building accommodates:

- 30 individual offices
- A library on the 3rd floor
- A common room
- Seminar/workshop rooms
- Meeting rooms
- A lunchroom on the 1st floor

The twelve apartments for individual fellows are located two doors down the KNAW; these are very beautiful, spacious apartments housed in a building dating from the 16th C, where Rembrandt lived for one year. The building also contains a common room, a large kitchen and a large dining room. At Stadionplein NIAS rented apartments for families (in a brand new building), located about 20 minutes by tram from the NIAS offices.

One fellow asks about ownership of the current building; it is property of the Academy and will be sold. Paul Emmelkamp explains there is a problem with the Persian Rose Garden, for which the NIAS is morally responsible. He has been in touch with The New Institute in Rotterdam, who saw two options: 1. move the entire garden to the museum garden in Rotterdam; 2. leave it here in Wassenaar and manage it from Rotterdam. Another option is to seek collaboration with the Genootschap Iran-NL, for example by

creating an entrance from the street, possibly in collaboration with the municipality of Wassenaar.

Another fellow remarks that the service of fetching the literature from the university library in Leiden and the KB was a real asset of the present location. Paul Emmelkamp explains that in Amsterdam they will do something similar; the library of the University of Amsterdam already has such a service, they are currently discussing how to extend that service to the NIAS.

Another question concerns the international contacts, and how to NIAS informs the fellows about the main themes addressed each year. Paul Emmelkamp indicates that there is a booklet with fellows and theme groups that contains all relevant information. In addition, the themes are discussed in the world-wide network of eight Institutes for Advanced Study, especially during the annual European IAS consortium meeting. Every 5-6 years there is peer review by another IAS to evaluate NIAS policy.

Other questions concerned:

- The housing Dutch fellows from far-away places in the Netherlands, such as Maastricht and Groningen. Paul Emmelkamp explains that for this year there is no problem and indicates that if there is no room in the current apartments, different ones will be sought.
- Summer Schools: may ex-fellows apply for that? The rector indicates that after the move in September everyone will be informed about this option.
- What will happen to the artworks? The rector responds that it is their intention to have a very large picture of the Rose Garden on the wall of the entrance to the new NIAS. Besides, they will try to bring as much as possible to the new building and fellow apartments. Maria van Daalen indicates that Henrik Riebot (who painted Maria's poem on the wall) is part of Wassenaarse poëzieroute, he wants to include it in the route. The sun dial donated by the NFA stands for 'slow science', underlining the fact that a fellowship allows one to be temporarily relieved from management duties; there is a suggestion to bring it to Amsterdam.
- What will happen to the archives? These will have to be saved and/or digitalized. Jos Hooghuis indicates that this should be done by a proper archivist. Suggestions are to collaborate with the IISG and the Archival Science MA program at the University of Amsterdam.

4. Report on the Golestan Foundation

Paul van den Broek reports on behalf of GF board and discusses the financial report. The Golestan Foundation experienced a loss of about € 7.000 compared to the year before; the total assets still amount to over 1M€. The loss is not unexpected, regarding the developments in the stock market. The overall summary is that the foundation is in good health. The budget has been approved by the NFA Board.

The fellows inquire about the Golestan Foundation's stance on the future of the Rose Garden. Paul van den Broek indicates that the Board consents on what Paul Emmelkamp has said: the idea is to find a way to keep it here, in collaboration with the Genootschap Iran-NL. There is considerable time pressure since the place has already been put up for sale. Irvin Galen asks about the fate of the artworks purchased by the Golestan foundation, Michiel Leezenberg points to the moral responsibility to maintain the

memory of the donators wife. Maria van Daalen suggests to collaborate with the Wassenaarse Poezieroute, they would want to make good use of the Rose Garden for poetry readings. Paul van den Broek confirms that this is definitely the intention.

5. Financial Report. Report of the Auditing Committee

There is a short discussion on plans for spending the money. An idea is to commission special artworks for special occasions, such as the upcoming 50th anniversary of the institute. Another option could be to keep commissioning poetry. The NFA Board will think about it.

Michiel Leezenberg reads out the statement of the auditing committee and thanks them for their task.

6. Composition of the NFA Board

Michiel Leezenberg is at the end of his term as Chair of the NFA Board and has to step down. He has indicated that he is eligible for re-election. Julia Noordegraaf explains that because of the tight timeframe we could not invite others to step forward. There are no objections so Michiel Leezenberg has been re-elected by acclamation.

7. Appointment of a New Auditing Committee

Patricia Lulof and Arne Hendriks are appointed as new auditing committee members by acclamation.

8. Other business

Someone inquires if the current fellows are invited for the NFA day. They are indeed, but are not required to attend.

9. Close

At 14:55 Michiel closes the meeting.

Action point: NFA Board to develop plan for spending the money.

Julia Noordegraaf, Secretary.

Financial Report 2016

FINANCIAL REPORT OF THE NIAS FELLOWS ASSOCIATION (NFA) OVER 2016

24-5-2018

Balance-sheet per 1 January 2016			
<i>Assets</i>		<i>Liabilities</i>	
ABN AMRO bank account	€ 504,81	Capital	€ 12.767,22
ABN AMRO savings account	€ 12.262,41		
Accounts Receivable:		Accounts Payable:	
-	€ -	- NIAS	€ -
	<u>€ 12.767,22</u>		<u>€ 12.767,22</u>

Revenue account NIAS Fellows Association over 2016			
<i>Expenses 2016</i>		<i>Revenues 2016</i>	
NFA-day 2016	€ 1.613,11	Lifememberships	€ 1.825,00
Travel expenses	€ -	Contributions NFA-day	€ -
Poem Maria van Daalen	€ 250,00	Contribution Golestan	€ -
Present to NIAS staff	€ 303,82	Gift	€ 80,50
Bank costs	€ 182,40	Interest ABN-AMRO	€ 73,58
	<u>€ 2.349,33</u>		<u>€ 1.979,08</u>
		More than expenses than revenues	€ 370,25
	<u>€ 2.349,33</u>		<u>€ 2.349,33</u>

Balance-sheet per 31 December 2016			
<i>Assets</i>		<i>Liabilities</i>	
ABN AMRO bank account	€ 1.747,41	Capital	€ 12.396,97
ABN AMRO savings account	€ 12.335,99		
Accounts Receivable		Accounts Payable:	
-	€ -	- NIAS	€ 1.686,43
	<u>€ 14.083,40</u>		<u>€ 14.083,40</u>

Recapitulation			
Capital per 1 January 2016	€ 12.767,22		
More than expenses than revenues	<u>€ 370,25-</u>		
Capital per 31 December 2016	<u>€ 12.396,97</u>	ok	

Financial Report 2017

FINANCIAL REPORT OF THE NIAS FELLOWS ASSOCIATION (NFA) OVER 2017

24-5-2018

Balance-sheet per 1 January 2017			
<i>Assets</i>		<i>Liabilities</i>	
ABN AMRO bank account	€ 1.747,41	Capital	€ 12.396,97
ABN AMRO savings account	€ 12.335,99		
Accounts Receivable:		Accounts Payable:	
-	€ -	- NIAS	€ 1.686,43
	<u>€ 14.083,40</u>		<u>€ 14.083,40</u>

Revenue account NIAS Fellows Association over 2017			
<i>Expenses 2017</i>		<i>Revenues 2017</i>	
NFA-day 2017	€ -	Lifememberships	€ -
Travel expenses	€ -	Contributions NFA-day	€ -
Bank costs	€ 189,00	Contribution Golestan	€ -
		Gift	€ -
		Interest ABN-AMRO	€ -
	<u>€ 189,00</u>		<u>€ -</u>
		More expenses than revenues	€ 189,00
	<u>€ 189,00</u>		<u>€ 189,00</u>

Balance-sheet per 31 December 2017			
<i>Assets</i>		<i>Liabilities</i>	
ABN AMRO bank account	€ 1.558,41	Capital	€ 12.207,97
ABN AMRO savings account	€ 12.335,99		
Accounts Receivable		Accounts Payable:	
-	€ -	- NIAS	€ 1.686,43
	<u>€ 13.894,40</u>		<u>€ 13.894,40</u>

Recapitulation

Capital per 1 January 2017	€ 12.396,97	
More expenses than revenues	<u>€ 189,00-</u>	
Capital per 31 December 2017	<u>€ 12.207,97</u>	ok

Suggested statute amendments, presented by the interim Board, 2018

The existing NFA statutes and by-laws have not been updated since 1997 and they do not reflect current requirements. In an effort to professionalise, to improve legal protection and liability, and to ensure the NFA as an independent entity outside NIAS, the fellows who have volunteered to serve as interim board members suggest to change the legal status of the NFA as an informal association to an association with statutes drawn up by the notary and deposited at the Chamber of Commerce. The NFA Board a.i. would like to put this change of legal status up for consideration by the general membership.

Below are suggestions by the NFA Board a.i. for an update of the current statutes, to be discussed by the general membership at the General Meeting. Important points of discussion are:

- Membership
- Dues (more flexible)
- Composition of the Board
- Incorporating online communication

Note that the document below is a draft version, to be discussed during the General Meeting and, should the general membership agree, to be used as input for the version to be compiled by the notary and to be formally approved by the membership in 2019.

Any further suggestions by NFA members, or prospective members, are actively encouraged.

Statutes and By-Laws of the NIAS Fellows Association (NFA)

STATUTES

Name, Domicile and Duration

Article 1

The name of the Association is "The NIAS Fellows Association" (NFA). The Association shall be domiciled at the Netherlands Institute for Advanced Study (NIAS) in Amsterdam, The Netherlands, where facilities will be available for the secretariat and meetings of the Association.

Article 2

The Association shall exist for an indefinite period, starting from 24 June 1977, the day of its foundation.

Aims and Purposes

Article 3

The Association aims to promote the optimum functioning of NIAS for the benefit of previous, present, and future fellows of NIAS.

Article 4

The Association will try to achieve its aims and purposes by:

- (a) arranging meetings, lectures at NIAS with alumni, offer benefits for dues-paying Alumni
- (b) circulating information to strengthen the bonds between members, which includes updating information on the NIAS website's alumni section;
- (c) at the Association's discretion, making on behalf of NIAS, purchases that cannot be made, or are difficult to pay, by regular means;
- (d) use all other legal means and opportunities to realise its aims and purposes.
- (e) Fulfilling its role in the Golestan Foundation. This includes contributing to the election of Golestan Foundation Board members and participating in Golestan Foundation Board meetings without voting rights.

Finances

Article 5

The financial support of the Association shall be obtained through Membership dues.

Article 6

The official financial and administrative year shall run from the 1st of January to the 31st of December.

Membership

Article 7

The following persons are entitled to join the Association:

(a) Full membership: Fellows and former Fellows of NIAS. Only Full Members can serve on the Board, vote in the General Membership meetings, and propose Board Members or the holding of additional General Meetings. Member activities, as set out below, refer only to Full membership.

(c) Special membership: Former and current members of staff. Special members do not enjoy voting rights, nor access to benefits accorded to the Full members.

Article 8

Membership is acquired by informing the secretariat and paying the membership dues according to the provisions in the By-Laws.

Article 9

Membership ceases upon:

(a) death;

(b) resignation in writing to the secretariat of the Association (in which case membership ceases from the beginning of the next calendar year);

Annual and General Meetings

Article 10

There shall be an Annual General Meeting once a year as provided in the By-Laws

Article 11

A General Members Meeting may be convened at any time at the initiative of the Board, or within one month following a written request for such a meeting signed by at least ten Fellows members.

Article 12

The General Members Meeting votes by voice on matters of business. Voting can also be carried out by email.

Article 13

In General Members Meetings, each member has one vote. Special membership does not include voting rights.

Article 14

The agenda for the Annual General Meeting and General Members Meetings must be sent out no later than four weeks before the date of the meeting. In case of a General Members Meeting which has been called at the request of at least ten members, the agenda shall not be posted less than two weeks before the scheduled date of such meeting.

Article 15

Members who are unable to attend meetings are allowed to vote by communicating their decision in writing to the secretariat at least 24 hours before the General Members or Annual General Meeting, or by giving written authorisation to another member to vote in his/her stead at the meeting. In extraordinary cases, the Board, with two week's notice via email to the general membership, can hold a vote by email across the general membership, and the vote will be deemed valid.

Article 16

The General Members and Annual General Meetings may make decisions by a simple majority of votes. In case of a tie in the votes cast, the Chairman may decide to adjourn the proceedings; and if on resumption a second tie should occur, the proposal shall be deemed to be rejected.

By-Laws

Article 17

There shall be By-Laws of the Association, the provisions of which shall not be inconsistent with any provisions of these Statutes. The By-Laws shall be adopted by a simple majority at an Annual General Meeting and may be modified or amended at any time by a simple majority of those present and voting at a General Members Meeting, regardless of the quorum of participating members.

Amendment of Statutes

Article 18

Amendment of the statutes requires at least two-thirds of the votes cast at an Annual General Meeting or General Members Meeting.

Dissolution of the Association

Article 19

The dissolution of the NIAS Fellows Association and the disposition of any surplus funds and possessions of the Association, as recommended by the Board, requires at least a two-thirds majority of the votes cast at a General Members Meeting, with a quorum of at least 30 members voting. Any existing funds and/or property shall be donated to a recipient non-profit or charitable institution suggested by the Board and confirmed by the General Membership through email communication.

Article 20

If the necessary quorum as indicated in Article 19 is not present, a further meeting should be called one month later.

The Board

Article 21

The Board of the Association shall be comprised as defined in Section 3 of the By-Laws.

Article 22

The Board of the Association shall manage the day-to-day affairs in accordance with the Statutes and By-Laws and the aims and purposes of the Association.

Article 23

The Board elects one of their members to be Chairman. The Chairman will preside at the Annual General Meeting and other General Members Meetings of the years for which he serves.

Article 24

The Board elects one of their members to be Treasurer. The Treasurer reports annually to the Board on the financial situation, the property, receipts, and expenditures of the Association. The Board will submit the Treasurer's account for approval at the Annual General Meeting.

Article 25

The Board elects one of their members to be the Secretary. The Secretary reports to the Annual General Meeting on the activities of the Board, and the Association.

Article 26

The members of the Board as specified in Section 3 of the By-Laws are elected by the General Membership at the Annual General Meeting. The candidates are nominated as defined in Section 5 of the By-Laws; the Board announces the candidates no later than two weeks before the Meeting. An alternative candidate may be nominated by at least three members, whose nomination must be put forward in writing to the secretariat at least two weeks before the meeting.

Article 27

Board members must conduct meetings at least biannually.

Policy Matters and Interpretation

Article 28

On all matters for which no specific provision is made in these Statutes or By-Laws thereunder, the Board may, at its discretion, take any appropriate decision, provided that such a decision shall be submitted for approval at the next General Members Meeting.

Article 29

The Association will be represented in any legal proceedings or disputes involving the Association, in and out of court, by the Chairman of the Board, and in the absence of the Chairman, by the Secretary.

Article 30

A provision of legal liability will be proposed by the notary.

Article 31

Article on the legal relationship between NIAS en NFA, wording to be presented by legal counsel to the notary, confirming the NFA's independence.

Statutes and By-Laws of the NIAS Fellows Association (NFA)

Statutes

Name, Domicile, and Duration

Article 1

The name of the Association is "The NIAS Fellows Association" (NFA). The Association shall be domiciled at the Netherlands Institute for Advanced Study (NIAS) in Wassenaar, The Netherlands, where facilities will be available for the secretariat, files, mail, and meetings of the Association.

Article 2

The Association shall exist for an indefinite period of time, starting from 24 June 1977, the day of its foundation.

Aims and Purposes

Article 3

The Association aims to promote:

- (a) the optimum functioning of NIAS for the benefit of past, present, and future fellows of NIAS;
- (b) the bonds between all those who have been associated with NIAS in the manner described in Articles 7, 9 and 10 of these Statutes.

Article 4

The Association will try to achieve its aims and purposes by:

- (a) making, on behalf of NIAS, purchases that cannot be made, or are difficult to pay, by regular means;
- (b) arranging meetings;
- (c) editing and circulating letters, periodicals, and so forth to strengthen the bonds between members;
- (d) all other legal means and opportunities which can serve to realise its aims and purposes.

Finances

Article 5

The financial support of the Association shall be obtained by means of contributions, donations, gifts, subsidies, legacies, testimonies, and other profits.

Article 6

The official financial and administrative year shall run from the first of January to the thirty-first of December.

Membership

Article 7

The following persons are entitled to join the Association as ordinary members:

- (a) fellows and former fellows of NIAS;
- (b) fellows and former fellows participating in a special programme of NIAS;
- (c) members and former members of the Scholarship Committee of NIAS;
- (d) members and former members of staff.

Article 8

Membership is acquired by informing the secretariat and paying the membership fee according to the provisions in the By-Laws.

Article 9

Honorary members can be nominated by the Board or at a General Members Meeting. In both cases, a simple majority of votes at a General Members Meeting is required to pass the nomination.

Article 10

Patrons are those persons or organisations who support the Association with a periodical or nonrecurrent contribution but who do not belong to the circle of persons classified as members in Articles 7 and 9.

Article 11

Membership ceases upon:

- (a) death;
- (b) resignation in writing to the secretariat of the Association (in which case membership ceases from the beginning of the next calendar year);

Annual and General Meetings

Article 12

There shall be an Annual General Meeting once a year, as provided in the By-Laws.

Article 13

A General Members Meeting may be convened at the initiative of the Board. In any case, the Board shall convene a General Members Meeting within one month following a written request for such a meeting signed by at least ten ordinary members.

Article 14

The General Members Meeting votes by voice on matters of business. In matters relation to individuals the voting will be carried out in writing.

Article 15

In the General Members Meeting each member has one vote. Honorary members, individual patrons, and representatives of incorporated patrons may offer advisory opinion but have no vote.

Article 16

The agenda for the Annual General Meeting and a General Members Meeting must be sent out no later than four weeks before the date of the meeting. In case of a General Members Meeting which has been called at the request of at least ten ordinary members, the agenda shall not be posted less than two weeks before the scheduled date of such meeting.

Article 17

Members who are unable to attend meetings are allowed to vote by communicating their decision in writing to the secretariat at least 24 hours before the General Members or Annual General Meeting, or by giving written authorisation to another member to vote in his stead at the meeting.

Article 18

The General Members and Annual General Meetings may make decisions by a simple majority of votes. In case of a tie in the votes cast, the Chairman may decide to adjourn the proceedings; and if on resumption a second tie should occur, the proposal shall be deemed to be rejected.

By-Laws**Article 19**

There shall be By-Laws of the Association, the provisions of which shall not be inconsistent with any provisions of these Statutes. The By-Laws shall be adopted by a simple majority at an Annual General Meeting and may be modified or amended at any time by a simple majority of those present and voting at a General Members Meeting, regardless of the quorum of participating members.

Amendment of Statutes**Article 20**

Amendment of the statutes requires at least two-thirds of the votes cast at a General Members Meeting.

Dissolution of the Association**Article 21**

The dissolution of the NIAS Fellows Association and the disposition of any surplus funds and possessions of the Association, as recommended by the Board, requires at least a two-thirds majority of the votes cast at a General Members Meeting, with a quorum of at least 30 members voting.

Article 22

If the necessary quorum as mentioned in article 21 is not present, a further meeting should be called one month later. At this meeting decisions are taken by a simple majority of votes, regardless of whether the required quorum of participating members is present.

The Board

Article 23

The Board of the Association shall be comprised as defined in Section 3 of the By-Laws.

Article 24

The Board of the Association shall manage the day-to-day affairs in accordance with the Statutes and By-Laws and the aims and purposes of the Association.

Article 25

The Board elects one of their members to be Chairman. The Chairman will preside at the General Members Meetings and Annual Meeting of the years for which he serves.

Article 26

The Board elects one of their members to be Treasurer. The Treasurer reports annually to the Board on the financial situation, the property, receipts, and expenditures of the Association. The Board will submit the Treasurer's account for approval at the Annual General Meeting.

Article 27

The Board elects one of their members to be the Secretary. The Secretary reports to the Annual General Meeting on the activities of the Association. The function of the Secretary and Treasurer may be fulfilled by one person.

Article 28

The members of the Board as mentioned in Section 3 (b) of the By-Laws are elected at the Annual General meeting. The candidates are nominated as defined in Section 5 of the By-Laws; the Board announces the candidates no later than four weeks before the Meeting. An alternative candidate may be nominated by at least three members, whose nomination must be put forward in writing to the secretariat at least fourteen days before the meeting.

Policy Matters and Interpretation

Article 29

On all matters for which no specific provision is made in these Statutes or By-Laws thereunder, the Board may, at its discretion, take any appropriate decision, provided that such a decision shall be submitted for approval at the next General Members Meeting.

Article 30

The Association will be represented in any legal proceedings or disputes involving the Association, in and out of court, by the Chairman of the Board, and in the absence of the Chairman, by the Secretary.

By-laws

Fees and Contributions

Section 1

The membership for all members as defined in article 7 of the Statutes is a lifetime membership. Fees, as specified in Section 2 are to be paid once only, on becoming a member.

Section 2

The membership fees are fixed at:

- (a) f 200,- for Dutch fellows;
- (b) f 150,- for foreign fellows;
- (c) f 50,- for fellows participating in a special programme and for members of staff.

Composition of the Board

Section 3

The board of the Association will consist of the following:

- (a) two representatives of the current NIAS research group, preferably members of the Social and the Fellows Committees (at least one of whom should be non-Dutch);
- (b) two to three representatives of previous years;
- (c) two representatives of the staff of the institute (one of whom should be from the Directorate).

Section 4

The two representatives of the current NIAS research group, will be appointed in September by the Fellows and Social Committees of the new research group arriving after the Annual Members Meeting. The representatives of the staff of the Institute will be appointed by the Directorate of NIAS. The representatives of previous years will be elected by the General Members Meeting.

Section 5

At the end of every research year the representatives of the current NIAS research group will automatically resign. The representatives of previous years on the Board are nominated by the Board and elected by the General Members Meeting for a period not exceeding three years and for a maximum of two terms. Additional nominations can be made by members, each nominee being supported in writing by at least three members and notification being made at least two weeks prior to the General Members Meeting. The nomination of the staff representatives on the Board is a matter of the Directorate of NIAS.

Annual General Meeting

Section 6

The Annual General Meeting will be held in June or July unless the Board rules to the contrary.

Unforeseen Situations

Section 7

In all cases where a new situation arises which calls for a decision, not covered by these By-Laws, to be taken, the Board shall be competent to take any reasonable decision not being inconsistent with, or in contravention of, any provision(s) of the Statutes.

Section 8

A newsletter, prepared at the discretion of the Board, shall be circulated to all members of the Association at least once a year.

Wassenaar, 20 June 1997
NFA General Meeting